ABOUT HONEYWELL & HONEYWELL AEROSPACE
Forward Looking Statements

This presentation contains certain statements that may be deemed “forward-looking statements” within the meaning of Section 21E of the Securities Exchange Act of 1934. All statements, other than statements of historical fact, that address activities, events or developments that we or our management intends, expects, projects, believes or anticipates will or may occur in the future are forward-looking statements. Such statements are based upon certain assumptions and assessments made by our management in light of their experience and their perception of historical trends, current economic and industry conditions, expected future developments and other factors they believe to be appropriate. The forward-looking statements included in this presentation are also subject to a number of material risks and uncertainties, including but not limited to economic, competitive, governmental, and technological factors affecting our operations, markets, products, services and prices. Such forward-looking statements are not guarantees of future performance, and actual results, developments and business decisions may differ from those envisaged by such forward-looking statements. Any forward-looking plans described herein are not final and may be modified or abandoned at any time. We identify the principal risks and uncertainties that affect our performance in our Form 10-K and other filings with the Securities and Exchange Commission.
HONEYWELL OVERVIEW

NYSE: HON | ~919 sites | ~110,000 employees | Charlotte, N.C. headquarters | Fortune 100

Aerospace

Our products are used on virtually every commercial and defense aircraft platform worldwide and include aircraft propulsion, cockpit systems, satellite communications, and auxiliary power systems.

Building Technologies

Our products, software, and technologies are in more than 10 million buildings worldwide, helping customers ensure their facilities are safe, energy efficient, sustainable, and productive.

Performance Materials and Technologies

We develop advanced materials, process technologies, automation solutions, and industrial software that are revolutionizing industries around the world.

Safety and Productivity Solutions

We improve enterprise performance and worker safety and productivity with automated material handling and voice scanning and mobile computing technology, software solutions, and personal protective equipment and sensing technology.

Honeywell Connected Enterprise

Established in 2018 to accelerate software development and IIoT solutions via the Enterprise Performance Management offering, Honeywell Forge. HCE’s focus is software development, from the gateway to end-user applications, bringing scale and capability across all of Honeywell.

Aligned to Key Global Macro Trends
HONEYWELL AT A GLANCE

$10.8B
Performance Materials and Technologies

$14.1B
Aerospace

$14.1B
COMMERCIAL AFTERMARKET

~$5.1B
2019 SALES1

~$3.0B
COMMERCIAL OE

~$5.3B
DEFENSE & SPACE AFTERMARKET

~$5.7B
DEFENSE & SPACE

~$2.8B
ADVANCED MATERIALS

~$3.3B
PROCESS SOLUTIONS

$5.1
ADVANCED MATERIALS

$3.0
COMMERCIAL OE

$5.7
DEFENSE & SPACE

$2.8
COMMERCIAL AFTERMARKET

$3.0
COMMERCIAL OE

$5.7
DEFENSE & SPACE

$2.8
COMMERCIAL AFTERMARKET

$10.8B
Performance Materials and Technologies

~$37B
2019 SALES1

$6.1B
Safety and Productivity Solutions

$5.7B
Honeywell Building Technologies

SALES BY REGION1

SALES BY REGION1

~47% UNITED STATES

~23% EUROPE

7% OTHER

9% MIDDLE EAST

7% UNITED STATES

47% UNITED STATES

23% EUROPE

7% OTHER

9% MIDDLE EAST

~60% Short Cycle

~40% Long Cycle

DIVERSIFIED PORTFOLIO2

1 Represents 2018 sales excluding Garrett (the former Transportation Systems business) and Resideo (the former Homes and ADI global distribution business);
Differences between segment sales figures and the sum of sales figures for the businesses within each segment are due to rounding
2 Represents 2019E sales

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COMMITMENT | TO A SUSTAINABLE FUTURE...

Better safety record than industry average: 4x
Reduction in greenhouse gas emissions intensity between 2004 - 2019: >90%
Improvement in energy efficiency 2004 - 2019: ~70%
Gallons of water conserved in "water-stressed areas": 128M
Acres remediated and restored as valuable community assets: ~3K

...& CORPORATE CITIZENSHIP...

Safe drinking water stations built in rural India serving 600,000+: >170
International high school students have attended leadership and coding training at the U.S. Space and Rocket Center since 2010: 3000
Students in Malaysia received safety training: 6000

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AEROSPACE
OVERVIEW
HONEYWELL AEROSPACE products and services are found on virtually every commercial, defense and space aircraft. We build aircraft engines, cockpit and cabin electronics, wireless connectivity systems, mechanical components and more, and connect many of them via our high-speed Wi-Fi offerings. Our solutions create healthier air travel, more fuel-efficient and better-maintained aircraft, more direct and on-time flight arrivals, safer skies and airports and more comfortable flights, along with several innovations and services that reflect exciting and emerging new transportation methods such as autonomous and supersonic flight.
DO YOU KNOW:
AEROSPACE

EVERYDAY 140,000 HONEYWELL AIR TURBINE STARTERS bring to life commercial and military aircraft and industrial and marine equipment.

$2.0 BILLION DOLLARS Annual spend by airlines to maintain wheels and brakes.

MISSION SUCCESS
Since the 1950s, Honeywell has been on board every NASA space mission.

Global flight delays cost airlines $25 BILLION.

The 16 Honeywell wheels on an Airbus A380 jetliner support 1.3 MILLION POUNDS. That’s the equivalent to more than 35 city busses.

>160K AUXILIARY POWER UNITS, GENERATORS AND HIGH PERFORMANCE ENGINES for airplanes, helicopters, and military vehicles shipped since 1948.

Honeywell components are onboard more than 80% OF SATELLITES in orbit.

Our navigation solutions are on 90% OF COMMERCIAL AIR TRANSPORT AND 70% OF MILITARY AIRCRAFT

Honeywell fuel control systems have logged more than 1 BILLION FUEL CONTROL FLIGHT HOURS.

EVERY 5 SECONDS, an airliner with a Honeywell Wheels & Braking system lands somewhere in the world.
LEADERSHIP TEAM: AEROSPACE

MIKE MADSEN

ELECTRONIC SOLUTIONS

ENGINES & POWER SYSTEMS

MECHANICAL SYSTEMS & COMPONENTS

CONNECTED AEROSPACE

AMERICAS AFTERMARKET SALES

COMMERCIAL EXCELLENCE & STRATEGY

CUSTOMER & PRODUCT SUPPORT AND DIGITAL TECHNOLOGY

FINANCE

EMEAI AFTERMARKET SALES

UAS GREENHOUSE

CHIEF TECHNOLOGY

HUMAN RESOURCES & COMMUNICATIONS

APAC AFTERMARKET SALES

INTEGRATED SUPPLY CHAIN

LAW & CONTRACTS

MERGERS & ACQUISITIONS

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PORTFOLIO BREADTH: AEROSPACE

ROBUST PORTFOLIO OF TECHNOLOGY SOLUTIONS

Delivering Greater Value To Our Customers

ELECTRONIC SOLUTIONS
• Integrated Avionics Offerings
• Navigation, Safety and Surveillance Solutions
• Flight Management Systems, Flight Controls and Synthetic Vision Display Technologies
• Manned/Unmanned and Satellite Applications, Space
• Air Travel Hygiene & Cleaning

ENGINES & POWER SYSTEMS
• Propulsion Engines
• Auxiliary Power Units
• Electric Power Systems
• Hybrid Electric Systems

SERVICES & CONNECTIVITY
• Connected Aircraft Services
• Connectivity Systems/SATCOM
• Data Analytics
• Maintenance, Repair & Overhaul
• Aerospace Trading

MECHANICAL SYSTEMS & COMPONENTS
• Air Pressure & Control Systems
• Components, Heat Exchangers, Valves, Fuel Controls, Actuators, Coatings
• Federal Solutions: Manage & Operate US Government Facilities – Kansas City National Security Campus, Nevada National Security Site, Sandia Labs
• Life Support Systems & Air Travel Hygiene & Cleaning
• Wheels & Braking Systems
ELECTRONIC SOLUTIONS

~90%
of Global Aircraft Use HON Safety Systems

~80%
of Satellites in Orbit Have Honeywell Content on Board

COMPREHENSIVE INTEGRATED AVIONICS

SAFETY & SURVEILLANCE SOLUTIONS

NAVIGATION OFFERINGS

SPACE APPLICATIONS

GENERAL AVIATION AVIONICS

Cockpit Systems and Software Upgrades

Navigation Systems and Sensors

Electric Power Systems

Unmanned and Manned Space Missions

Flight Management and Flight Control Systems

Communication and Information Systems

Radio, Radar, and Safety Systems

Satellite and Small Satellite Applications

Market Segments

<table>
<thead>
<tr>
<th>Segment</th>
<th>Percentage</th>
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</thead>
<tbody>
<tr>
<td>U.S. Defense</td>
<td>35%</td>
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<tr>
<td>Comm’tl Defense</td>
<td>11%</td>
</tr>
<tr>
<td>Comm’tl OE</td>
<td>25%</td>
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<tr>
<td>Comm’tl AM</td>
<td>29%</td>
</tr>
</tbody>
</table>

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ENGINES & POWER SYSTEMS

100K+
Auxiliary Power Units Delivered Since 1959

72K+
Engines Delivered Since 1959

PROPULSION ENGINES

AUXILIARY POWER

ELECTRIC POWER GENERATION

HYBRID PROPULSION

MICRO POWER

Auxiliary Power Units

Gas Turbine Engines

Electric Power Systems

Hybrid Electric Systems

Market Segments

U.S. Defense 35%  
Comm'1 OE 25%  
Comm'1 Defense 11%  
Comm'1 AM 29%

High-Density Power Generation

Micro Power Units

Repair and Overhaul Services

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1B+
Operating Hours on HON Air Turbine Start Systems

Aircraft Land with Honeywell Wheels and Brakes
**every 5 seconds**

The entire fleet
Of US Military Fighters and Trainers use HON Cabin Pressure Systems

**MECHANICAL SYSTEMS & COMPONENTS**

**ACTUATORS**

- Electromechanical, Hydraulic, Fueldraulic, Pneumatic Actuators
- Carbon and Steel Brakes

**BRAKING SYSTEMS**

- Air Pressure and Control Systems
- Fuel Controls

**LIFE SUPPORT SYSTEMS**

- On-Board Oxygen Generation
- Thermal Barrier Coatings

**COATINGS**

- Connected Offerings

**GOVERNMENT SITE MANAGEMENT**

- Managing U.S. Government Facilities

**Market Segments**

- U.S. Defense 27%
- Comm'1 AM 44%
- Int’l Defense 8%
- Comm’1 OE 21%
SERVICES & CONNECTIVITY

>20%
Connected Aircraft Software Sales in 1Q19

36
Airlines Using HON Fuel Savings Analytics

CONNECTIVITY HARDWARE

AIRTIME & DATA SERVICES

Flight Efficiency & Maintenance Optimization

OPTIMIZATION SOLUTIONS

Connectivity Equipment / Satellite Communications Solutions

ASSET AVAILABILITY & TRADING

Flight Support Services

Data Analytics Services

Maintenance, Repair & Overhaul Services

Honeywell Forge for Aircrafts

Airtime Connectivity Services

Aerospace Trading & Asset Availability

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CORE STRENGTHS

REVOLUTIONIZING combat technology, commercial space, passenger jets and urban air mobility

GLOBAL LEADER in the traditional aviation industry

LEADING Connected Aircraft revolution

DRIVING MODERNIZATION of global air traffic management

COMMITTED TO IMPROVING fuel and flight efficiency, maintenance, safety, block time and ground turns through digital connectivity

Developing INNOVATIVE SAFETY PRODUCTS and solutions

Serving all major aircraft OEMs WORLDWIDE

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Partner with LEADING PUBLIC AND NON-PROFIT INSTITUTIONS to address community needs

Honeywell donated N95 masks from its production line in Phoenix to providers at Tuba City Regional Health Care who are caring for patients with COVID-19

Honeywell volunteers and retirees revitalized the Jerry Colangelo Branch of the Boys & Girls Club of Metro Phoenix that serves more than 2,500 youth

Sponsoring students and teachers to attend the Honeywell Leadership Challenge Academy at the U.S. Space & Rocket Center (USSRC)

~7,800 Arizonans EMPLOYED

Invest ~$800M per year with Arizona-based suppliers

Home to 11 FACILITIES
COMPREHENSIVE SERVICE & SUPPORT

LOGISTICS MANAGEMENT & PURCHASING
- 24/7 Aircraft on Ground and MyAerospace Portal Order Support
- Price Quote Support
- Warranty and Material Returns, Exchange and Rental Support

OWNER / OPERATOR
- Entry into Service and Service Management Support
- Business Operations and Contract Management
- Customized Asset Management Solutions

PILOT
- 24/7 Aircraft on Ground Support
- Flight Operations Support
- GoDirect Flight Services, Flight Apps & NavDatabase Services

MAINTENANCE TECHNICIAN
- 24/7 Aircraft on Ground and Global Technical Support
- GoDirect Maintenance and Protection Programs
- MyAerospace Portal Technical Solutions and On-Site/Remote Training

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THANK YOU!